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PROJECT MANAGEMENT FOR IT-RELATED PROJECTS: TEXTBOOK FOR THE ISEB FOUNDATION CERTIFICATE IN IS PROJECT MANAGEMENT



BCS, The Chartered Institute for IT/Viva Books, 2007. Softcover. Book Condition: New. First edition. The ISEB Foundation Certificate in IS Project Management is designed for those managing the development and implementation of information systems and other IT projects. This is the only textbook tailored specifically to match the ISEB syllabus - so you can be confident you?re using exactly the right materials. Written by the team who created the syllabus and exam papers for the ISEB Foundation Certificate in IS Project Management course, Project Management for IT-Related Projects contains coverage of: ? Project and Project Work: the need for project planning and control; project life cycles and project management stages; terms of reference and business case reports ? Project Planning: work and product breakdowns; product definitions; elapsed time/duration activity networks; resource allocation and smoothing; work schedules and Gantt charts ? Monitoring and Control: collecting and presenting progress information; the reporting cycle; corrective action ? Change Control: the change process; controlling product and deliverable versions ? Quality: quality control versus quality assurance; defining quality; defects during the project life cycle; quality procedures: entry, process and exit requirements; defect removal processes, including testing and reviews ? Estimating: top down and bottom up approaches to estimating; identifying effort drivers and productivity rates; using past project data; reviewing estimates ? Risk: identification and prioritisation of risk; risk reduction versus contingency; maintenance of risk registers ? Project Communications: identifying stakeholders and their concerns; the project team and matrix management; reporting structures and responsibilities; management style and communication. Contents: Introduction ? Projects and project work ? Project planning ? Monitoring and control ? Change control and configuration management ? Quality ? Estimating ? Risk ? Project Organization Printed Pages:



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